This toolkit is a self-assessment to help officers think about how their policies, projects, procurements, commissioning and services can align with Three Rivers' Climate Emergency and Sustainability Strategy. It also supports report authors to draft the environmental implications section on decision reports, and procurement strategy reports.

# THREE RIVERS DISTRICT COUNCIL

#### How to use the tool

The self-assessment is intended to help officers reflect critically on their project or service's environmental impact. It is a reflective tool, not a framework for approving or rejecting a decision, so it will work best if each question is considered honestly and carefully.

We envision this tool will be used early in the design of a project/policy/procurement to identify areas where environmental harms can be mitigated, and environmental benefits enhanced. If you would like advice, please discuss with your Head of Service, and contact the Climate and Sustainability Team if necessary.

Once you are happy that your proposal is optimised, then complete this form, and copy the results in each section in to your decision report (committee/synopsis report) where applicable.

The next tab presents a set of questions about the proposal on a range of sustainability criteria. Each answer is colour-coded to indicate its environmental impact as below:

Colour code	Recommendation			
Dark green (4)	Strong positive impacts for sustainability. Recommendation to proceed as is with this aspect.			
Light green (3)	Some positive impact for sustainability. Recommendation to further enhance this aspect where possible and proceed.			
Yellow (2)	Some negative impacts sustainability. Recommendation to review these aspects and find mitigations where possible.			
Red (1)	Considerable inconsistency with the council's sustainability objectives. Strong recommendation to review these aspects and find mitigations.			
Grey (0)	Neutral or not applicable. Recommendation to consider how benefits could be achieved in this area, but otherwise proceed.			

Once you've selected your answer in the "Impact" column (C), then give the relevant score in the "Score" column (E). Higher scores indicate more sustainable proposals.

Against each area, the assessment presents prompts to highlight best practice suggestions and enable consideration of how negative impacts could be lessened on a project.

Score / Colour Code	Impact and Recommendation
Dark green (4)	Strong positive impacts for sustainability. Recommendation to proceed as is with this aspect.
Light green (3)	Some positive impact for sustainability. Recommendation to further enhance this aspect where possible and proceed.
Yellow (2)	Some possible negative impacts for sustainability. Recommendation to review these aspects and find mitigations where possible.
Red (1)	Considerable inconsistency with the council's sustainability objectives. Strong recommendation to review these aspects and find mitigations.
Red (1) Grey (0)	Neutral or not applicable. Recommendation to consider how benefits could be achieved in this area, but otherwise proceed.

#### **Guidance for use**

Please answer all questions from the drop-down options in the 'impact' column (C), including 'not applicable' as needed.

Please email your completed copy of the form to Joanna.Hewitson@threerivers.gov.uk.

Key to the colour coding of answers is given at the top of the page.

t'	Name of project/policy/procurement and date	LARA Hertfordshire Retrofit Strategy
	Brief description (1-2 sentences):	This report seeks approval of the Hertfordshire Local Retrofit Strategy (Appendix 2), which will formalise a structured approach to retrofit coordination, funding applications, and project delivery in Hertfordshire.

Question	Impact (select from list)	Score 1 to 4)	(- Justification or mitigation	Impact (select from list)	Revised Score (1-4
What effect will this project have on overall energy use (electricity or other fuels) e.g. in buildings, appliances or machinery?	Strong positive impacts for sustainability. Recommendation to proceed as is with this aspect.	4	accelerate retrofit (improving the energy efficiency of domestic buildings) across Hertfordshire, and the actions arising from the Strategy's adoption will contribute to	Recommendation to consider how benefits could be achieved in this area, but otherwise proceed.	4
What effect will this project have on the direct use of fossil fuels such as gas, petrol, diesel, oil?	Strong positive impacts for sustainability. Recommendation to proceed as is with this aspect.	4	The Hertfordshire Retrofit Strategy aims to accelerate retrofit (improving the energy efficiency of domestic buildings) across Hertfordshire, and the actions arising from the Strategy's adoption will contribute to	Neutral or not applicable. Recommendation to consider how benefits could be achieved in this area, but otherwise proceed.	4
Does this project further maximise the use of existing building space? E.g. co-locating services; bringing under-used space into use; using buildings out-of-hours	Neutral or not applicable. Recommendation to consider how benefits could be achieved in this area, but otherwise proceed.	0	N/A	Neutral or not applicable. Recommendation to consider how benefits could be achieved in this	0
Will any new building constructed or refurbished be highly energy efficient in use? (e.g. high levels of insulation, low energy demand per sq. m., no servicing with fossil fuels such as gas heating, EPC "A" or BREAM "excellent").	Neutral or not applicable. Recommendation to consider how benefits could be achieved in this area, but otherwise proceed.	0	N/A no new buildings targeted in retrofit activities.	Neutral or not applicable. Recommendation to consider how benefits could be achieved in this area, but otherwise proceed.	0
Does this make use of sustainable materials / inputs in your project? E.g. re-used or recycled construction materials; timber in place of concrete	Neutral or not applicable. Recommendation to consider how benefits could be achieved in this area, but otherwise proceed.	0	N/A	Recommendation to consider how benefits could be achieved in this area, but otherwise proceed.	0
Does this use more sustainable processes in the creation of the project? E.g. modular and off-site construction; use of electrical plant instead of petrol/diesel,	Neutral or not applicable. Recommendation to consider how benefits could be achieved in this area, but otherwise proceed.	0	N/A	Recommendation to consider how benefits could be achieved in this area, but otherwise proceed.	0
Will this increase the supply of renewable energy? e.g. installing solar panels; switching to a renewable energy tariff	Strong positive impacts for sustainability. Recommendation to proceed as is with this aspect.	4	to accelerate retrofit (improving the energy efficiency of domestic buildings) across Hertfordshire, and the actions arising from	Neutral or not applicable. Recommendation to consider how benefits could be achieved in this	4
Do any appliances or electrical equipment to be used have high energy efficiency ratings?	Neutral or not applicable. Recommendation to consider how benefits could be achieved in this area, but otherwise proceed.	0	N/A	Neutral or not applicable.  Recommendation to consider how benefits could be achieved in this	0
Average Score		4.00			4.00

#### Ways to optimise sustainability and work towards net zero carbon:

- Insulate buildings to a high standard.
- Include energy efficiency measures when carrying
- Replace gas boilers with renewable heating, such as heat pumps. Consider District Heat Networks where appropriate.
- Construct new buildings to Passivhaus standard.
- Design and deliver buildings and infrastructure with lower-carbon materials, such as recycled material, wool- or hemp-based insulation, and timber frames.
- Use construction methods that reduce overall energy use, such as modular, factory-built components, or use of electrical plant on-site.
- Install solar panels or other renewable energy generation, and consider including battery storage.
- Switch to a certified renewable energy provider e.g.
- utilise power purchase agreements (PPA) - Use energy-efficient appliances.
- Install low-energy LED lighting.
- Install measures to help manage building energy demand, such as smart meters, timers on lighting, or building management systems.

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Score / Colour Code	Impact and Recommendation
Dark green (4)	Strong positive impacts for sustainability. Recommendation to proceed as is with this aspect.
Light green (3)	Some positive impact for sustainability. Recommendation to further enhance this aspect where possible and proceed.
Yellow (2)	Some possible negative impacts for sustainability. Recommendation to review these aspects and find mitigations where possible.
Red (1)	Considerable inconsistency with the council's sustainability objectives. Strong recommendation to review these aspects and find mitigations.
Grey (0)	Neutral or not applicable. Recommendation to consider how benefits could be achieved in this area, but otherwise proceed.

	Travel		_			
	Question	Impact	Score (0-4)	Justification or mitigation	Impact (select from list)	Revised Score (0-4)
					Neutral or not applicable.	
		Neutral or not applicable. Recommendation to consider how benefits could be achieved in this			Recommendation to consider how benefits could be achieved in this	
9	Reducing travel: what effect will this project have on overall vehicle use?	area, but otherwise proceed.	0	N/A	area, but otherwise proceed.	0
		Neutral or not applicable. Recommendation to			Neutral or not applicable.  Recommendation to consider how	
40	Will this present use metral or discal ushisles or EV hybrid?	consider how benefits could be achieved in		A1/A	benefits could be achieved in this	
10	Will this project use petrol or diesel vehicles or EV, hybrid?	this area, but otherwise proceed.	0	N/A	area, but otherwise proceed.	0
	Will this support people to use active or low-carbon transport? <i>E.g.</i>	Neutral or not applicable. Recommendation to consider how benefits could be achieved in this			Recommendation to consider how benefits could be achieved in this	
	cycling, walking, switching to electric transport	area, but otherwise proceed.	0	N/A	area, but otherwise proceed.	0
		Neutral or not applicable. Recommendation to			Neutral or not applicable. Recommendation to consider how	
	Will it be easily accessible for all by foot, bike, or public transport,	consider how benefits could be achieved in this			benefits could be achieved in this	
12	including for disabled people?	area, but otherwise proceed.	0	N/A	area, but otherwise proceed.	0
					Neutral or not applicable.	
		Neutral or not applicable. Recommendation to			Recommendation to consider how	
	Has the project taken steps to reduce traffic? Using e-cargo bikes; timing	consider how benefits could be achieved in this			benefits could be achieved in this	
13	activities or deliveries to be outside peak congestion times	area, but otherwise proceed.	0 # <b>DIV/0!</b>	N/A	area, but otherwise proceed.	0 # <b>DIV/0!</b>
	Average Score		#DIV/U!			#DIV/U!

Ways to optimise sustainability and work towards
net zero carbon:

- Reduce the need to travel e.g. through remote meetings, or rationalising routes and rounds.
- Share vehicles or substitute different modes of travel, rather than procuring new fleet.
- Specify electric, hybrid, or most fuel efficient vehicles
- for new fleet or for services involving transport.
- Support users and staff to walk, cycle, or use public transport e.g. with cycle parking, training, incentives.
  Use zero-emission deliveries
- Model and mitigate the project's effect on traffic and congestion e.g. retiming the service or deliveries

	Goods and Consumption	1				
	Question	Impact	Score (0-4)	Justification or mitigation	Impact (select from list)	Revised Score (0-4)
14	Has this project considered ways to reuse existing goods and materials to the greatest extent possible, before acquiring newly manufactured ones?	Some positive impact for sustainability.  Recommendation to further enhance this aspect where possible and proceed.		Increasing the retrofit of existing buildings avoids demolition and re-development by keeping current housing stock in use.	Neutral or not applicable.  Recommendation to consider how benefits could be achieved in this	3
	Does it reduce reliance on buying newly manufactured goods? <i>E.g.</i> repair and re-use; sharing and lending goods between services or people; leasing or product-as-a-service rather than ownership	Neutral or not applicable. Recommendation to consider how benefits could be achieved in this area, but otherwise proceed.	0	N/A	Neutral or not applicable. Recommendation to consider how benefits could be achieved in this area, but otherwise proceed.	0
	Does it use products and resources that are re-used, recycled, or renewable?	Neutral or not applicable. Recommendation to consider how benefits could be achieved in this area, but otherwise proceed.	0	N/A	Neutral or not applicable. Recommendation to consider how benefits could be achieved in this	0
17	Does it enable others to make sustainable choices within their lifestyles, or engage people about this?	Strong positive impacts for sustainability. Recommendation to proceed as is with this aspect.	4	domestic retrofit will help households reduce their energy use, and use more renewable and low-carbon technologies for power and	Neutral or not applicable.  Recommendation to consider how benefits could be achieved in this	4
18	Is there a plan to reduce waste sent to landfill in manufacture?	Neutral or not applicable. Recommendation to consider how benefits could be achieved in this area, but otherwise proceed.	0	N/A	Neutral or not applicable. Recommendation to consider how benefits could be achieved in this	0
19	Is the material used able to be re-used, re-purposed, or recyled at end of its life?	Neutral or not applicable. Recommendation to consider how benefits could be achieved in this area, but otherwise proceed.	0	N/A	Neutral or not applicable.  Recommendation to consider how benefits could be achieved in this	0
20	Has it taken steps to ensure any food it offers is more sustainable? <i>E.g.</i> less and high-quality (high welfare) meat and dairy; minimises food waste; seasonal produce; locally sourced.	Neutral or not applicable. Recommendation to consider how benefits could be achieved in this area, but otherwise proceed.	0	N/A	Neutral or not applicable.  Recommendation to consider how benefits could be achieved in this	0
	Average Score		3.50			3.50

# Ways to optimise sustainability and work towards net zero carbon:

- Procure goods through sharing, leasing, or product-as-a-service models rather than ownership.
- Use pre-owned and reconditioned goods, and reduce reliance on procuring new goods.
- Use recycled materials, and procure items that can be reconditioned or recycled at end-of-life.
  Use lifecycle costing in business cases to capture the
- full cost of operation, repair and disposal of an item.
- Ensure meat and dairy is high-quality, high-welfare.
- Design waste, including food waste, out of business models e.g. separating (and composting) food waste; replacing single-use items with reusable items.
- Use contact points with residents, community groups and businesses to engage and enable them to adopt low-waste, low-carbon behaviours.

	7
Score / Colour Code	Impact and Recommendation
Dark green (4)	Strong positive impacts for sustainability. Recommendation to proceed as is with this aspect.
Light green (3)	Some positive impact for sustainability. Recommendation to further enhance this aspect where possible and proceed.
Yellow (2)	Some possible negative impacts for sustainability. Recommendation to review these aspects and find mitigations where possible.
Red (1)	Considerable inconsistency with the council's sustainability objectives. Strong recommendation to review these aspects and find mitigations.
Grey (0)	Neutral or not applicable. Recommendation to consider how benefits could be achieved in this area, but otherwise proceed.

Question	Impact	Score (0-4)	Justification or mitigation	Impact (select from list)	Revised Score (0-4
What effect does this project have on total area of non-amenity	Neutral or not applicable. Recommendation to			Neutral or not applicable.	
green/blue space? (Amenity green space = playing fields, play areas,	consider how benefits could be achieved in this			Recommendation to consider how	
sporting lakes etc. Non-amenity= e.g. woodland, grassland, wetland,	area, but otherwise proceed.	0	N/A	benefits could be achieved in this	0
Dear the preject exects make helitat for notive? For notive plants trace	Neutral or not applicable. Recommendation to			Neutral or not applicable.	
Does the project create more habitat for nature? E.g. native plants, trees, and flowers	consider how benefits could be achieved in this area, but otherwise proceed.	0	N/A	Recommendation to consider how benefits could be achieved in this	0
Does it make changes to existing habitats and have a negative impact on		0	IN/A	Neutral or not applicable.	0
nature? E.g. use of pesticides, reduced extent and variety of plants,	consider how benefits could be achieved in this			Recommendation to consider how	
planting non-native species	area, but otherwise proceed.	0	N/A	benefits could be achieved in this	0
,	Neutral or not applicable. Recommendation to			Neutral or not applicable.	
Does it help people understand the value of biodiversity, and encourage	consider how benefits could be achieved in this			Recommendation to consider how	
residents to support it in their private and community spaces?	area, but otherwise proceed.	0	N/A	benefits could be achieved in this	0
Average Score		#DIV/0!			#DIV/0!
Adaptation					_
					Revised
Question	Impact	Score (0-4)	Justification or mitigation	Impact (select from list)	Score (0-4)
to conserve water?  Does anythe project, consider how to sustainably protect people from extreme weather?	area, but otherwise proceed.  Neutral or not applicable. Recommendation to consider how benefits could be achieved in this area, but otherwise proceed.	0	N/A	benefits could be achieved in this Neutral or not applicable. Recommendation to consider how benefits could be achieved in this	0
Has any planned building work or infrastructure considered how to	Neutral or not applicable. Recommendation to		N/A	Neutral or not applicable.	<u> </u>
mitigate flood risk? E.g. Sustainable Drainage Systems (SuDS); de-	consider how benefits could be achieved in this			Recommendation to consider how	
paving areas; green roofs	area, but otherwise proceed.	0	N/A	benefits could be achieved in this	0
Does any planned infrastructure or building work increase the overall footprint of hard surfacing? (as opposed to green or permeable surfacing)	Neutral or not applicable. Recommendation to consider how benefits could be achieved in this area, but otherwise proceed.	0	N/A	Neutral or not applicable.  Recommendation to consider how benefits could be achieved in this	0
	Some positive impact for sustainability.		Hertfordshire will help them stay warmer in	Neutral or not applicable.	
Has the project considered its own resilience to future extreme heat, flood	Recommendation to further enhance this aspect		winter and cooler in summer, helping	Recommendation to consider how	
risk, or water shortage?	where possible and proceed.	3	residents adapt to the impacts of climate	benefits could be achieved in this	3
Average Score		3.0			3.00
Engagement and Influence					<b>.</b>
					Revised
Question	Impact	Score (0-4)	Justification or mitigation	Impact (select from list)	Score (0-4)
		00010 (0 4)	domestic retrofit will help households reduce	riculial of flot applicable.	00010 (0 4)
	Strong positive impacts for sustainability.		their energy use, and use more renewable	Recommendation to consider how	
Does this project raise awareness and understanding of the climate and	Recommendation to proceed as is with this		and low-carbon technologies for power and	benefits could be achieved in this	
La construir de			The analysis of the could be also the analysis at the action of all of		
ecological emergency, and the steps that people can take?	aspect.	4	heat, which will help to reduce household	area, but otherwise proceed.	4
ecological emergency, and the steps that people can take?  Average Score	aspect.	4	neat, which will help to reduce household	area, but otherwise proceed.	4
	aspect.	4 4 3.63	neat, which will help to reduce household	area, but otherwise proceed.	3.6

Ways to optimise sustainability and work towards net zero carbon:

#### (Seek advice from Landscapes Team if required)

- Avoid converting green space to hard surfacing.
- Use underutilised space for planting, such as green roofs and walls.
- Plant native plants and perennials, rather than nonnative ornamental species, to encourage biodiversity.
- Reduce trimming of grass and hedges, and avoid use of synthetic pesticides.
- Provide space for animals e.g. long grass areas, bird boxes, bat boxes, 'insect hotels', ponds, hedgehog hides and passages, log piles
- Consider the ecological impacts from manufacture

# Ways to optimise sustainability and work towards net zero carbon:

- Install water-saving devices in taps, showers and
- Re-use grey water in new developments
- -Capture and re-use rainwater where possible e.g. water butts for use in car washing, watering garden, toilets
- Ensure all new building or refurbishment (especially of homes) models and mitigates future overheating risk, with adequate ventilation and shading
- Avoid increasing areas of hard surfacing.
- Convert hard surfacing to green and permeable surfacing where possible, and install Sustainable Drainage systems (SUDS).
- Plant drought-tolerant plants and mulch landscapes to avoid water loss through evaporation.

## Ways to optimise sustainability and work towards net zero carbon:

- 'Make every contact count', by using contact points with residents, businesses and community groups to promote understanding of the climate emergency.

Now assessment is compelete copy and paste box into your business case, committee report. (under environmental implications 6). Whole assessment can be an appendix. Procurement tenders are expected to submit complete report with application.

Homes, buildings, infrastructure, equipment and energy	4.00
Travel	#DIV/0!
Goods and Consumption	3.50
Ecology	3.50
Adaptation	3.00
Engagement and Influence	4
Total Overall Average Score	3.6

Score / Colour Code	Impact and Recommendation
Dark green (4)	Strong positive impacts for sustainability. Recommendation to proceed as is with this aspect.
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	Some possible negative impacts for sustainability. Recommendation to review these aspects and find mitigations where possible.
Red (1)	Considerable inconsistency with the council's sustainability objectives. Strong recommendation to review these aspects and find mitigations.
Red (1) Grey (0)	Neutral or not applicable. Recommendation to consider how benefits could be achieved in this area, but otherwise proceed.

List 1		List 2	List 3
Strong positive impacts for sustainability. Recommendation to proceed as is with this aspect.	4	No	No
Some positive impact for sustainability. Recommendation to further enhance this aspect where possible and proceed.	3	To some extent N/A	
Some possible negative impacts for sustainability. Recommendation to review these aspects and find mitigations where possible.	2	N/A	
Considerable inconsistency with the council's sustainability objectives. Strong recommendation to review these aspects and find mitigation	-1		
Neutral or not applicable. Recommendation to consider how benefits could be achieved in this area, but otherwise proceed.	0	Yes	Yes
Neutral or not applicable. Recommendation to consider how benefits could be achieved in this area, but otherwise proceed.	0		
Strong positive impacts for sustainability. Recommendation to proceed as is with this aspect.	4		
Some positive impact for sustainability. Recommendation to further enhance this aspect where possible and proceed.	3		
Some possible negative impacts for sustainability. Recommendation to review these aspects and find mitigations where possible.	2		
Considerable inconsistency with the council's sustainability objectives. Strong recommendation to review these aspects and find mitigation	-1		

(0)	
een (3) Some	me positive impact for sustainability. Recommendation to further enhance this aspect where possible and proceed.
2) Some	me possible negative impacts for sustainability. Recommendation to review these aspects and find mitigations where possible.
Consi	nsiderable inconsistency with the council's sustainability objectives. Strong recommendation to review these aspects and find mitigations.
) Neutra	utral or not applicable. Recommendation to consider how benefits could be achieved in this area, but otherwise proceed.



